NetApp Financial Analyst Day 2017



Safe Harbor

Each of the presentations today will contain forward-looking statements and projections about our strategy, products, shareholder returns, as well as our future results, performance or achievements, financial and otherwise. These statements and projections reflect management's current expectations, estimates and assumptions based on the information currently available to us and are not guarantees of future performance. Actual results may differ materially from our statements or projections for a variety of reasons, including general economic and market conditions, and matters specific to the company's business, such as transitions in the IT industry, rapid technological change, market acceptance of our data fabric strategy, customer demand for our products and services and the success of our corporate transformation. These and other equally important factors that may affect our future results are described in reports and documents we file from time to time with the SEC, including the factors described under the section titled "Risk Factors" in our most recent filings on Form 10-K and Form 10-Q available at <u>www.sec.gov</u>. The forward-looking statements made in these presentations are being made as of the time and date of the live presentation. If these presentations are reviewed after the time and date of the live presentation, even if subsequently made available by us, on our web site or otherwise, these presentations may not contain current or accurate information. Except as required by law, we disclaim any obligation to update or revise any forward-looking statement based on new information, future events or otherwise.

The non-GAAP to GAAP reconciliation of the financial information presented is available on our website at www.netapp.com.



NetApp and the NetApp logo and the marks listed at www.netapp.com/TM are trademarks of NetApp, Inc. Other company and product names may be trademarks of their respective owners.

Go-to-Market Transformation

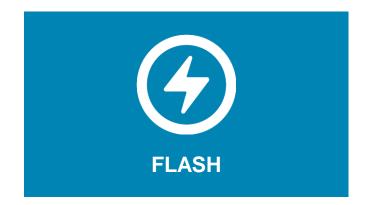
Henri Richard Executive Vice President of WW Field and Customer Operations



Go-to-Market Transformation





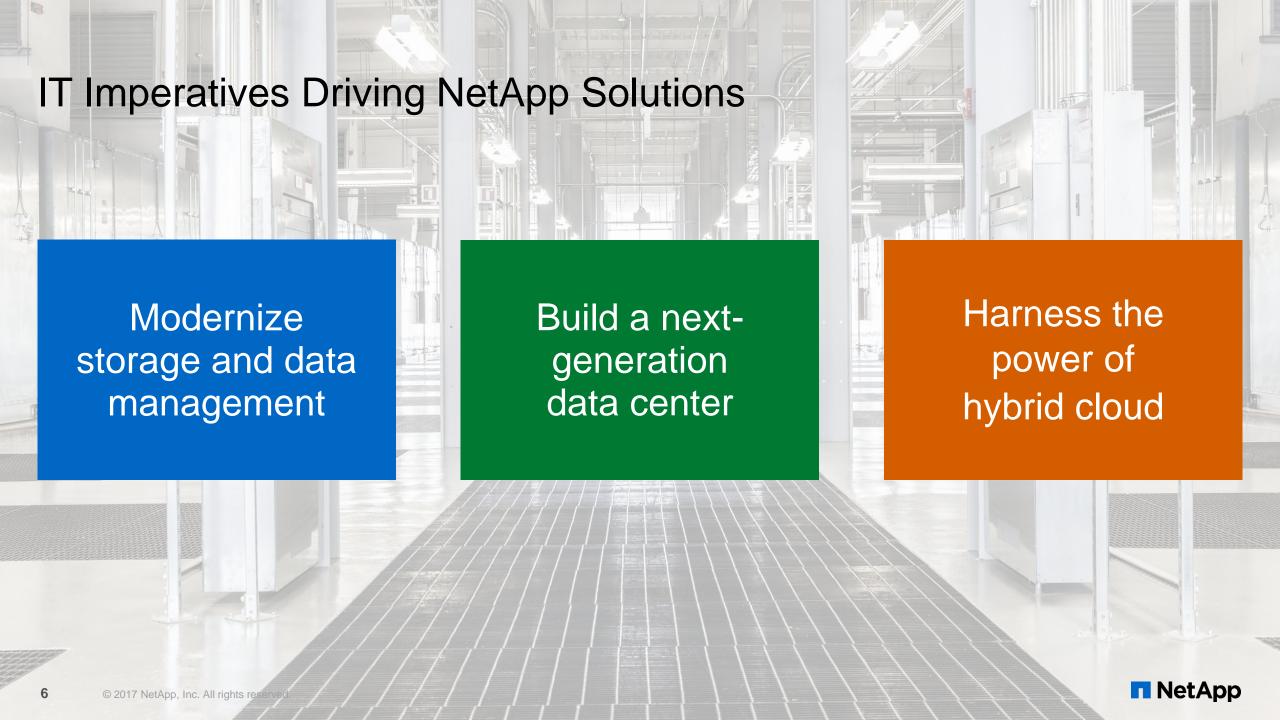












Aligned to Capture the Opportunity

Three Geographies

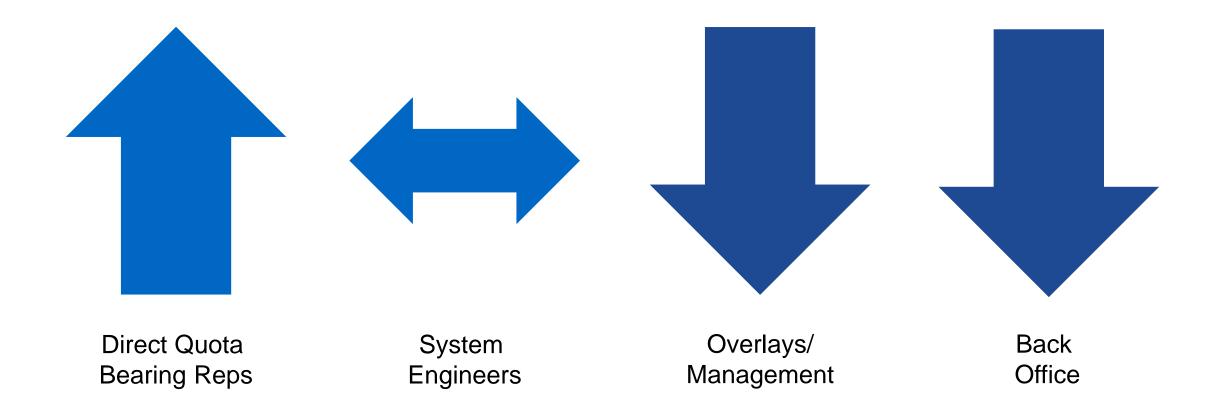


Eight Functions

- System Engineering and Professional Services
- Customer Support and Delivery
- Pathways OEM, GSI, Alliances and Channel
- Cloud and Software Sales
- Next Gen Data Center
- Strategic Programs
- Quality and Customer Advocacy
- Sales Operations and Strategy



Maximizing Capacity Resources for Growth





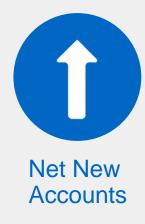
Deploying a Right Touch Model to Improve Productivity





Sharpening Our Focus on Performance

Improved Productivity









New Sales Motions

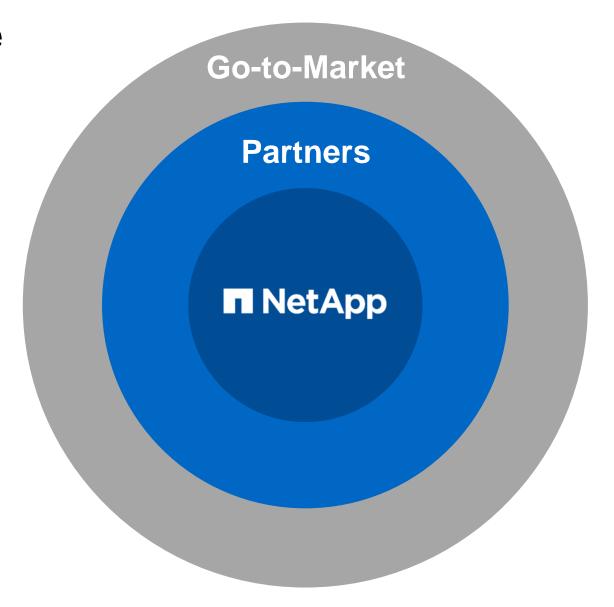






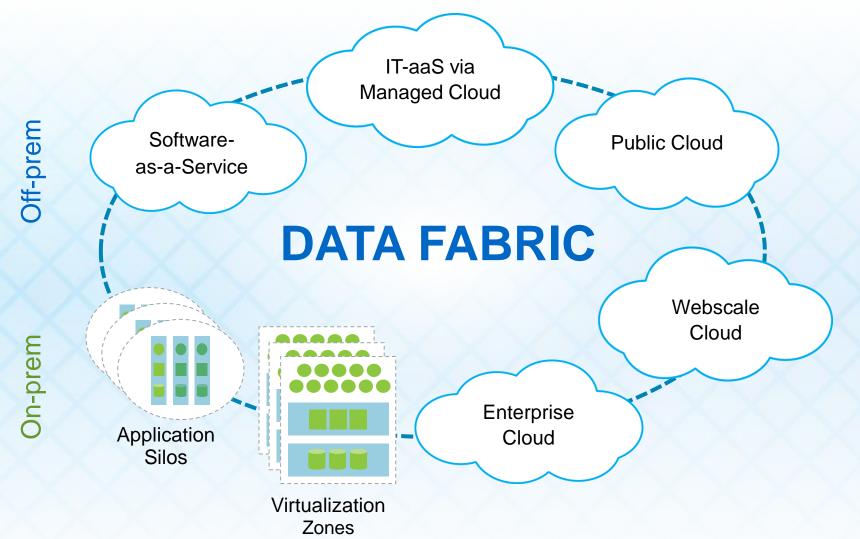


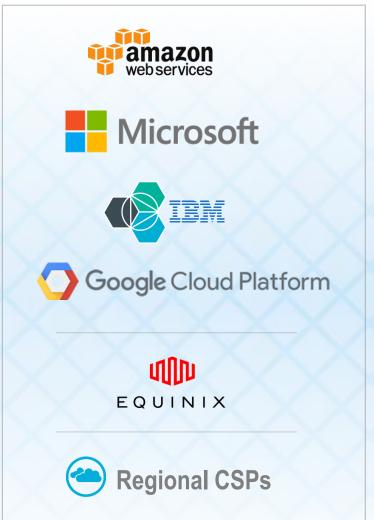
Delivering a Higher Level of Value to the Enterprise





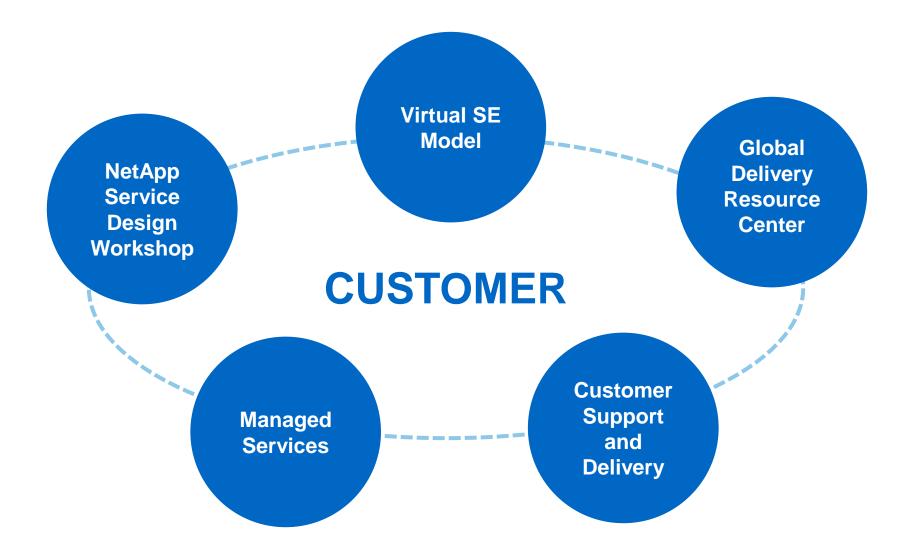
Accelerating the Customer's Journey to the Cloud







Transforming Our Technical Services





Priorities and Areas of Focus



- Market share gains
- New buyers / new accounts
- Next Gen Data Center focus
- Cloud Service Provider engagements
- Consumption models development
- Software sales specialization

Transforming to Lead

It is not the strongest of the species that survives, nor the most intelligent that survives. It is the one that is the most adaptable to change.

-Charles Darwin

